## General Fund Cash Flow Scenario May 2009

**Projections based on 2010 Approved Budget** 

	Projections										
<b>General Fund (in millions)</b>	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	Comments
Available Financial Reserves,	112.4	86.8	85.0	76.1	73.5	46.2	39.5	22.8	3.1	(19.2)	
beginning of period*											
Revenues											
Total Property Tax Revenue	67.0	68.3	70.0	83.4	84.4	106.4	107.5	108.5	109.6	110.7	1.0% Annual Growth
Total Other Taxes	2.9	3.2	3.7	3.9	4.1	3.6	3.6	3.7	3.7	3.7	1.0% Annual Growth
Total Transfer Tax Revenue	35.3	40.5	35.5	32.0	16.6	14.9	15.6	17.2	18.9	20.8	Growth in 2011
<b>Total Other Revenues</b>	37.5	43.1	44.6	44.7	35.7	32.9	33.9	34.9	36.0	37.0	Growth in 2011
<b>Total Revenue</b>	142.7	155.1	153.8	164.0	140.8	157.8	160.6	164.4	168.2	172.3	-
Expenditures											
Personnel Costs (A)	110.0	114.9	122.2	122.8	121.6	119.1	128.1	133.2	138.6	144.1	4.0% Annual Growth
Non-Personnel Costs	26.2	25.2	21.3	23.0	21.6	21.0	21.8	22.7	23.6	24.6	4.0% Annual Growth
Debt Service	11.4	12.4	13.5	16.8	20.9	21.1	22.7	23.3	23.4	21.4	
Transfers Out	20.7	4.4	5.7	4.0	4.0	3.3	4.7	4.8	4.9	5.0	
<b>Total Expenditures</b>	168.3	156.9	162.7	166.6	168.1	164.5	177.3	184.0	190.5	195.1	-
Revenue over Exp./Transfers	(25.6)	(1.8)	(8.9)	(2.6)	(27.3)	(6.7)	(16.7)	(19.7)	(22.3)	(22.8)	\$88.2 million shortfall
% of Budget Shortfall					16.2%	4.1%	9.4%	10.7%	11.7%	11.7%	from 2010 through 2014
Available Financial Reserves,	86.8	85.0	76.1	73.5	46.2	39.5	22.8	3.1	-19.2	-42.0	_

<sup>(</sup>A) Assumes personnel costs savings for FY 2010 resulting from layoffs/reductions in force/employee givebacks.

## Sewer Fund Cash Flow Projections May 2009 Projections based on 2010 Approved Budget

Sewer Fund (in millions)	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014 Comments
Available Financial Reserves,	81.4	70.2	5.7	13.2	14.6	10.9	12.3	10.6	5.8	(0.6)
beginning of period*										
Revenues										
Current Sewer Charges Collection	36.8	51.9	53.0	51.2	50.2	55.9	56.5	57.0	57.6	58.2 <b>1.0% annual growth 11-14</b>
Other	9.1	6.0	11.7	9.7	8.2	8.9	9.0	9.1	9.2	9.3 <b>1.0% annual growth 11-14</b>
<b>Total Revenue</b>	45.9	57.9	64.7	60.9	58.4	64.8	65.4	66.1	66.8	67.4
Expenditures										
Total Personnel Costs	14.7	15.3	15.8	17.3	17.0	16.3	17.0	17.6	18.3	19.1 4% annual growth
Total Non-Personnel Costs	33.8	33.2	33.7	34.6	35.3	36.0	37.4	38.9	40.5	42.1 4% annual growth
Debt Service***	6.6	7.4	7.7	7.6	9.8	11.1	12.8	14.3	14.3	13.4
Transfers Out**	2.0	66.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenditures	57.1	122.4	57.2	59.5	62.1	63.4	67.2	70.9	73.1	74.6
Revenue over Expenditures	(11.2)	(64.5)	7.5	1.4	(3.7)	1.4	(1.7)	(4.8)	(6.4)	(7.2) \$20.1 million shortfall 11-14
% of Budget Shortfall					6.0%	-2.2%	2.6%	6.7%	8.7%	9.6%
Available Financial Reserves	70.2	5.7	13.2	14.6	10.9	12.3	10.6	5.8	(0.6)	(7.7)

## **NOTE:**

CHANGES RESULTING FROM CITY OF WILMINGTON SEWER NEGOTIATIONS NOT INCLUDED IN PROJECTIONS